

# **National Export Congress**

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# THE FUTURE OF MANUFACTURING

## ● Preparing Learners for the Future

- Digital Fluency and STEAM Skills
- Logic Formulation
- Design Thinking
- Creativity and Collaboration

## ● Maximizing Techonology for the Future

- a. Big Data and Analytics
- b. AI and Machine Learning
- c. IoT and Mixed Reality

## ● Preparing the System

- a. Human Resources
- b. Processes

## ● The Goal

**Maximizing Human Resources'  
Productivity and Efficiency**

## ● Challenges

- Government Support
- Fund
- Infrastructure



# Human Capital as an Asset:



An Accounting Framework to Reset the Value of Talent in the New World of Work

In collaboration with Willis Towers Watson

**From**

**To**

1

**Profit**

*Value for a narrow group of stakeholders  
group of shareholders*



**Purpose**

*Shared value between the workforce and a broad group of shareholders*

2

**Corporate Policy**

*Complying with code of conduct in the workplace*



**Social Responsibility**

*Living corporate values in the community*

3

**Stand-alone**

*The organization as a stand-alone entity*



**Ecosystem**

*The organization as an integral part of the community it operates*

**From**

**To**

4

**Employees and Jobs**

*Process-centric; matching people to fixed roles*



**People, Work and Skills**

*Human-centric; empowering talent to focus on meaningful, non-routine work*

5

**Workforce as an Expense**

*Treating talent as a disposable business expense*



**Workforce as an Asset**

*Valuing talent as an asset*

6

**Backward-looking Financial Metrics**

*Focusing on past financial performance*



**Forward-looking Value Metrics**

*Focusing on future potential for value creation*

7

**Quarterly**

*Short-term view*



**Generational**

*Time agnostic*

“ Educate people to learn technology. In return, technology will deliver education to people”

“Digital Transformation is all about people”

